## Variety - The Children's Charity (Ontario)

**Consolidated Financial Statements** 

(unaudited - see Notice to Reader)

For the Year Ended September 30, 2018



## **NOTICE TO READER**

On the basis of information provided by management, we have compiled the consolidated statement of financial position of Variety - The Children's Charity (Ontario) as at September 30, 2018 and the consolidated statements of operations, changes in net assets and cash flows for the year then ended.

We have not performed an audit or review engagement in respect of these financial statements and, accordingly, we express no assurance thereon.

Readers are cautioned that these statements may not be appropriate for their purposes.

RSM Canada LLP

Chartered Professional Accountants Licensed Public Accountants December 17, 2018 Toronto, Ontario

# Variety - The Children's Charity (Ontario) Consolidated Statement of Financial Position As at September 30, 2018 (unaudited - see Notice to Reader)

|                                                           |         | 2018                   |    | 2017                   |
|-----------------------------------------------------------|---------|------------------------|----|------------------------|
| Assets                                                    |         |                        |    |                        |
| Current                                                   |         |                        |    |                        |
| Cash and cash equivalents                                 | \$      | 698,774                | \$ | 1,333,101              |
| Accounts receivable                                       |         | 108,197                |    | 256,017                |
| Investments                                               |         | 640,990                |    | 596,218                |
| Prepaid expenses                                          |         | 102,315                |    | 147,214                |
|                                                           |         | 1,550,276              |    | 2,332,550              |
| Endowment investments                                     |         | 493,908                |    | 493,375                |
| Capital assets                                            |         | 6,101,180              |    | 5,864,658              |
| Intangible assets                                         |         | 90,757                 |    | 173,570                |
|                                                           | \$      | 8,236,121              | \$ | 8,864,153              |
| Liabilities                                               |         |                        |    |                        |
| Liabilities                                               |         |                        |    |                        |
| Current Associate payable and associated liabilities      | \$      | E40 007                | \$ | E00 2E1                |
| Accounts payable and accrued liabilities Deferred revenue | Ф       | 510,987<br>442,138     | Φ  | 589,359<br>464,63      |
| Current portion of long-term debt                         |         | 150,829                |    | 144,999                |
| Outlett portion of long-term dept                         |         |                        |    |                        |
| Long-term debt                                            |         | 1,103,954<br>1,190,248 |    | 1,198,985<br>1,340,680 |
| Long-term debt                                            |         | 1,190,246              |    | 1,340,000              |
|                                                           |         | 2,294,202              |    | 2,539,66               |
| Deferred contributions                                    |         | 753,331                |    | 586,50                 |
| Deferred contributions related to capital assets          |         | 2,952,324              |    | 2,871,849              |
|                                                           |         | 5,999,857              |    | 5,998,02               |
| Net assets                                                |         |                        |    |                        |
| Endowments                                                |         | 493,908                |    | 493,37                 |
| Invested in capital assets                                |         | 1,898,536              |    | 1,680,70               |
| Operating                                                 |         | (156,180)              |    | 692,05                 |
|                                                           |         | 2,236,264              |    | 2,866,132              |
|                                                           | \$      | 8,236,121              | \$ | 8,864,15               |
|                                                           |         |                        |    |                        |
| Approved by the Board                                     | <b></b> |                        |    | _                      |
| Chair                                                     | I re    | easurer                |    |                        |

# Variety - The Children's Charity (Ontario) Consolidated Statement of Changes in Net Assets Year Ended September 30, 2018 (unaudited - see Notice to Reader)

|                                                                   | End | owments  | Invested in<br>Capital<br>Assets | С  | perating     | Total<br>2018 | Total<br>2017 |
|-------------------------------------------------------------------|-----|----------|----------------------------------|----|--------------|---------------|---------------|
| Net assets, beginning of year Excess (deficiency) of revenue over | \$  | 493,375  | 5 1,680,700                      | \$ | 692,057 \$   | 2,866,132 \$  | 3,111,881     |
| expenses                                                          |     | -        | (516,989)                        |    | (113,412)    | (630,401)     | (245,749)     |
| Contributions received                                            |     | 15,008   | -                                |    | -            | 15,008        | -             |
| Interfund transfers                                               |     | (14,475) | (274,980)                        |    | 274,980      | (14,475)      | -             |
| Purchase of capital assets                                        |     | -        | 992,259                          |    | (992,259)    | -             | -             |
| Purchase of intangible assets                                     |     | -        | 17,546                           |    | (17,546)     | -             | -             |
| Net assets, end of the year                                       | \$  | 493,908  | 1,898,536                        | \$ | (156,180) \$ | 2,236,264 \$  | 2,866,132     |

# Variety - The Children's Charity (Ontario) Consolidated Statement of Operations Year Ended September 30, 2018 (unaudited - see Notice to Reader)

|                                                                 | 2018         |      | 2017              |
|-----------------------------------------------------------------|--------------|------|-------------------|
| Revenue                                                         |              |      |                   |
| Fundraising, net (Schedule 1)                                   | \$ 839,507   | \$   | 721,252           |
| Provincial grant                                                | 1,000,000    |      | 1,000,000         |
| Gaming operations, net (Schedule 8)                             | 124,349      |      | 121,025           |
| Fitness club membership                                         | 1,852,988    |      | 1,827,977         |
| Program fees and contributions                                  | 1,043,073    |      | 923,429           |
| Team fees and contributions                                     | 527,012      |      | 387,450           |
| Education                                                       | 497,100      |      | 529,065           |
| Interest                                                        | 11,080       |      | 11,669            |
| Rental                                                          | 221,749      |      | 254,140           |
| Other                                                           | 90,290       |      | 117,607           |
|                                                                 | 6,207,148    |      | 5,893,614         |
| Expenses                                                        |              |      |                   |
| Fitness club (Schedule 2)                                       | 1,407,534    |      | 1,304,359         |
| Programs (Schedule 3)                                           | 1,096,781    |      | 1,003,306         |
| Teams (Schedule 4)                                              | 560,756      |      | 406,198           |
| Education (Schedule 5)                                          | 213,505      |      | 211,281           |
| Administration (Schedule 6)                                     | 1,405,460    |      | 1,446,213         |
| Building services (Schedule 7)                                  | 1,232,519    |      | 1,241,394         |
|                                                                 | 5,916,555    |      | 5,612,751         |
| Excess of revenue over expenses before the undernoted           | 290,593      |      | 280,863           |
| Interest expense                                                | 64.000       |      | 64.045            |
| Interest expense                                                | 64,896       |      | 64,245<br>815,761 |
| Amortization of capital assets Reversal of expense over-accrual | 856,098      |      | ,                 |
| neversal of expense over-accidal                                | -            |      | (353,394)         |
|                                                                 | 920,994      |      | 526,612           |
| Deficiency of revenue over expenses                             | \$ (630,401) | ) \$ | (245,749)         |

# Variety - The Children's Charity (Ontario) Consolidated Statement of Cash Flows Year Ended September 30, 2018 (unaudited - see Notice to Reader)

|                                                                                                   | 2018                                                  | 2017                 |
|---------------------------------------------------------------------------------------------------|-------------------------------------------------------|----------------------|
| Operating activities                                                                              |                                                       |                      |
| Deficiency of revenue over expenses                                                               | \$<br>(630,401)                                       | \$<br>(245,749)      |
| Non-cash items:                                                                                   |                                                       |                      |
| Amortization of capital and intangible assets                                                     | 856,098                                               | 815,761              |
| Amortization of deferred contributions                                                            | (489,750)                                             | (390,570)            |
| Amortization of deferred contributions related to capital assets  Deferred contributions received | (339,108)                                             | (304,356)<br>502,667 |
| Deferred contributions and transfers received related to capital                                  | 656,574                                               | 502,007              |
| assets                                                                                            | 419,583                                               | 778,031              |
| Change in non-cash operating balances                                                             | 91,856                                                | (47,749)             |
|                                                                                                   | ,                                                     | (11,111)             |
|                                                                                                   | 564,852                                               | 1,108,035            |
| Investige addition                                                                                |                                                       |                      |
| Investing activities Purchase of investments                                                      | (63,600)                                              | (221,850)            |
| Proceeds from sale of investments                                                                 | 3,820                                                 | 486,291              |
| Purchase of capital assets                                                                        | (992,259)                                             | (313,929)            |
| Purchase of intangible assets                                                                     | (17,546)                                              | (23,030)             |
|                                                                                                   | •                                                     |                      |
|                                                                                                   | <u>(1,069,585)                                   </u> | (72,518)             |
| Financing activities                                                                              |                                                       |                      |
| Endowment contributions received                                                                  | 15,008                                                | _                    |
| Repayment of long-term debt                                                                       | (144,602)                                             | (1,157,013)          |
|                                                                                                   | (,,                                                   | (1,101,010)          |
|                                                                                                   | (129,594)                                             | (1,157,013)          |
| Net change in cash and cash equivalents                                                           | (634,327)                                             | (121,496)            |
| •                                                                                                 | • • •                                                 | ( , . 30)            |
| Cash and cash equivalents, beginning of year                                                      | 1,333,101                                             | 1,454,597            |
| Cash and cash equivalents, end of year                                                            | \$<br>698,774                                         | \$<br>1,333,101      |

## Variety - The Children's Charity (Ontario) Notes to Consolidated Financial Statements September 30, 2018

(unaudited - see Notice to Reader)

## 1. NATURE OF THE ORGANIZATION

Variety - The Children's Charity (Ontario) (the "Organization") is a unique charitable organization. The Organization is a registered charity under the Income Tax Act and accordingly is exempt from income taxes, provided certain requirements are met.

For over 70 years, the Organization has been breaking down barriers to accessibility for education, sport and fitness, and now throughout communities across Ontario. Through participation in sport, fitness and recreation, the Organization helps children with disabilities build their skills and confidence to become active and contributing members of the community, develop and learn physical as well as social skills, and have their emotional and social needs met.

The Organization delivers its programming at the Variety Village facilities and throughout communities across Ontario. In addition to delivering programs, the Organization operates a number of social enterprises to support the charitable mission; including, a Fitness Club, the Rehabilitation to Community Program, an Active Aging Club, and an Adult Day Program.

The Organization is a not-for-profit organization. The Organization exercises control over Variety Village and Variety Club of Ontario Tent 28 by virtue of a common Board of Directors and through the Organization's control and direction of resources. All entities are registered under the laws of Ontario as a corporation without share capital.

## 2. BASIS OF PRESENTATION

The consolidated financial statements include the accounts of Variety - The Children's Charity (Ontario), Variety Village and Variety Club of Ontario - Tent 28. Intercompany transactions and balances are eliminated on consolidation.

## 3. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with the current year's presentation. Deficiency of revenue over expenses has not been affected by these reclassifications.

# Variety - The Children's Charity (Ontario) Consolidated Schedule of Fundraising - Schedule 1 Year Ended September 30, 2018 (unaudited - see Notice to Reader)

|                                          |     | Revenue   | Е  | xpenses |    | 2018      |    | 2017      |
|------------------------------------------|-----|-----------|----|---------|----|-----------|----|-----------|
| Events                                   |     |           |    |         |    |           |    |           |
| Golf tournaments                         | \$  | 120,000   | \$ | 917     | \$ | 119,083   | \$ | 111,326   |
| Gala                                     | *   | 101,027   | Ψ. | 21,639  | Ψ. | 79,388    | *  | -         |
| Luncheon                                 |     | ,<br>-    |    | -       |    | -         |    | 51,245    |
| World's Greatest Holiday Party           |     | 64,238    |    | 18,930  |    | 45,308    |    | 47,103    |
| Toronto Sun Fund                         |     | 35,753    |    | -       |    | 35,753    |    | 29,399    |
| Pizza Nova day                           |     | 113,602   |    | 813     |    | 112,789   |    | 98,682    |
| Other events                             |     | 89,884    |    | 39,194  |    | 50,690    |    | 95,990    |
|                                          |     | 524,504   |    | 81,493  |    | 443,011   |    | 433,745   |
| Annual campaigns                         |     |           |    |         |    |           |    |           |
| Unsolicited contributions                |     | 127,435   |    | 12,535  |    | 114,900   |    | 70,775    |
| Planned gifts                            |     | 71,319    |    | -       |    | 71,319    |    | 158,635   |
| Direct mail                              |     | 25,040    |    | 5,968   |    | 19,072    |    | 20,583    |
| Corporate                                |     | 27,359    |    | -       |    | 27,359    |    | 6,490     |
| Government grants                        |     | 17,428    |    | -       |    | 17,428    |    | 41,195    |
| Gold Hearts                              |     | -         |    | -       |    | -         |    | 9         |
| Grant amortization                       |     | 339,108   |    | -       |    | 339,108   |    | 304,356   |
| Allocation of revenue (to) from deferred |     |           |    |         |    |           |    |           |
| revenue                                  |     | 3,000     |    | -       |    | 3,000     |    | 8,782     |
|                                          |     | 610,689   |    | 18,503  |    | 592,186   |    | 610,825   |
|                                          |     | 1,135,193 |    | 99,996  |    | 1,035,197 |    | 1,044,570 |
| Expenses                                 |     |           |    |         |    |           |    |           |
| Salaries and benefits                    |     |           |    |         |    | 60,906    |    | 100,180   |
| Professional fees                        |     |           |    |         |    | 124,056   |    | 211,241   |
| Office and general                       |     |           |    |         |    | 10,728    |    | 11,897    |
|                                          |     |           |    |         |    | 195,690   |    | 323,318   |
| Excess of fundraising revenue over ex    | кре | nses      |    |         | \$ | 839,507   | \$ | 721,252   |

Variety - The Children's Charity (Ontario)
Consolidated Schedule of Fitness Club Expenses - Schedule 2
Year Ended September 30, 2018
(unaudited - see Notice to Reader)

|                                 | 2018            | 2017            |
|---------------------------------|-----------------|-----------------|
| Salaries and benefits           | \$<br>1,195,403 | \$<br>1,075,176 |
| Kiosk cost of sales             | 95,734          | 100,692         |
| Equipment, repairs and supplies | 26,025          | 28,617          |
| Advertising and promotion       | 90,372          | 99,874          |
|                                 | \$<br>1,407,534 | \$<br>1,304,359 |

# Variety - The Children's Charity (Ontario) Consolidated Schedule of Programs Expenses - Schedule 3 Year Ended September 30, 2018 (unaudited - see Notice to Reader)

|                                 | 2018            | 2017            |
|---------------------------------|-----------------|-----------------|
| Salaries and benefits           | \$<br>998,796   | \$<br>897,132   |
| Employee related expenses       | 6,307           | 10,581          |
| Equipment, repairs and supplies | 17,552          | 27,514          |
| Professional fees               | 9,865           | 9,898           |
| General office supplies         | 13,116          | 17,402          |
| Travel                          | 11,582          | 12,619          |
| Other                           | 39,563          | 28,160          |
|                                 | \$<br>1,096,781 | \$<br>1,003,306 |

Variety - The Children's Charity (Ontario)
Consolidated Schedule of Teams Expenses - Schedule 4
Year Ended September 30, 2018
(unaudited - see Notice to Reader)

|                                   | 2018          | 2017          |
|-----------------------------------|---------------|---------------|
| Salaries and benefits             | \$<br>427,726 | \$<br>318,039 |
| Equipment, repairs and supplies   | 29,432        | 7,922         |
| Travel                            | 2,573         | 3,882         |
| Tournament and registration costs | 50,179        | 43,963        |
| Other                             | 50,846        | 32,392        |
|                                   | \$<br>560,756 | \$<br>406,198 |

Variety - The Children's Charity (Ontario)
Consolidated Schedule of Education Expenses - Schedule 5
Year Ended September 30, 2018
(unaudited - see Notice to Reader)

|                                     | 2018                    | 2017                    |
|-------------------------------------|-------------------------|-------------------------|
| Salaries and benefits Program costs | \$<br>195,807<br>17,698 | \$<br>200,122<br>11,159 |
|                                     | \$<br>213,505           | \$<br>211,281           |

Variety - The Children's Charity (Ontario)
Consolidated Schedule of Administration Expenses- Schedule 6
Year Ended September 30, 2018
(unaudited - see Notice to Reader)

|                       | 2018            | <br>2017        |
|-----------------------|-----------------|-----------------|
| Salaries and benefits | \$<br>983,943   | \$<br>943,343   |
| Office and general    | 182,244         | 273,710         |
| Insurance             | 162,822         | 161,166         |
| Professional fees     | 76,451          | 67,994          |
|                       | \$<br>1,405,460 | \$<br>1,446,213 |

Variety - The Children's Charity (Ontario)
Consolidated Schedule of Building Services Expenses - Schedule 7
Year Ended September 30, 2018
(unaudited - see Notice to Reader)

|                                                                                   | 2018                                           | 2017                                           |
|-----------------------------------------------------------------------------------|------------------------------------------------|------------------------------------------------|
| Salaries and benefits Equipment, repairs and supplies Cleaning services Utilities | \$<br>345,731<br>225,973<br>202,450<br>458,365 | \$<br>328,775<br>222,778<br>218,080<br>471,760 |
|                                                                                   | \$<br>1,232,519                                | \$<br>1,241,393                                |

Variety - The Children's Charity (Ontario)
Consolidated Schedule of Gaming Operations - Schedule 8
Year Ended September 30, 2018
(unaudited - see Notice to Reader)

|                                        | 2018          | 2017          |
|----------------------------------------|---------------|---------------|
| Gross revenue<br>Nevada                | \$<br>269,298 | \$<br>291,081 |
| Less: Licence and management fees      | 144,949       | 170,056       |
| Excess of gaming revenue over expenses | \$<br>124,349 | \$<br>121,025 |